

# Does Ownership Structure Affect Jordanian Companies' Tendency to Practice Earnings Management?

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## **Abstract**

The aim of this paper is to examine the effect of ownership structure on a firm's ability to practice earnings management. To achieve this goal all 77th Jordanian industrial companies listed at Amman Stock Exchange (ASE) for the period 2000-2014 were selected resulting in 1089 firm-year observations. The empirical results suggest that the earnings management practices of Jordanian industrial companies listed at ASE are influenced by the ownership structure. Precisely, the result shows that equity concentration, management ownership and institutional investor equity are associated inversely with the practices of earnings management. Our results are consistent with the Alignment of Interest Hypothesis and the Efficient Monitoring Hypothesis which suggest that large shareholders have less motivation to manipulate earnings, and can reduce the scope of managerial opportunism.

Keywords: Ownership Structure; Earnings Management; Jordan



#### 1. Introduction

Most of the firm managers seek their own benefits on the expense of the shareholders. This is known as the agency problem. In the agency problem the managers interfere and manipulate the financial statements to appear them in a way that serve their own benefits even though these statements do not coincide with the real situation. The management interference in financial disclosure process may affect the figures in the financial statements. This matter may affect the quality of the content for these statements which may negatively affect the financial decisions taken by the users of these financial statements. According to Black et al. (2000), in many situations, the overdoing and misusing of the earnings management led to the collapse of many companies as a result of the low quality of the accounting information contained in the disclosed financial statements which decreased the investor's trust in data. This decrease in the trust had negative reflections on the capital markets around the globe as well as in the Arab world.

Many studies like Lev (1988)and Shiller and Pound (1989) show that the practice of earnings management will be much harder when there is equity concentration and high percentage of institutional investor's equity because the institutional investors have larger amount of information than the individual investors and also they have more financial capabilities and motivations to control the management. Greavs and Waddock (1990), Jacobs (1991), and Potter (1992) concluded that the institutional investors practice pressure on the managers to focus on short term profits on the expense of long term profits when the evaluation of their companies depends on short term performance of their portfolios. Lang and Mc-Nichols (1998) concluded that the trading volume from the institutional investors depends on short term profit which motivates the managers to practice earnings management in order to achieve short term profits as a result of the institutional investors' pressure.

The institutional investors play a major role in the capital markets due to their financial capabilities, investments experience, and their management skills compared to the individual investors. According to that, the essence of the problem statement of this study lies in the lack of evidence about the impact of the ownership structure on the ability of the companies to practice earnings management. Thus, this study seeks to answer the following question: Is there any significant effect of the ownership structure, expressed as the percentage of institutional investor's equity, on the capability of the Jordanian industrial companies to exercise earnings management?

This study aims to investigate the effect of ownership structure on the ability of the managers to practice earnings management in the Jordanian industrial companies. Thus, this study seeks to test the hypothesis that the ability of the Jordanian industrial companies to practice earnings management is affected significantly by the ownership structure.

### 2. Literature Review

The number of studies that handled the effect of corporate governance on the Earnings Management (EM) is relatively small in literature. Beeker et al. (1998), Francis et al. (1999), and Chung et. al. (2002) are considered among the few researchers that have



conducted pieces of research in this area. Those researchers studied the relation between the quality of auditing and accruals management and they concluded that the auditing by the six big auditors reduces the level by which the managers practice Earnings Management through manipulating discretionary accruals.

In addition, the study of Francis et al. (1999) concluded that the auditing of the six big auditors reduces the ability of the managers to manipulate the accounting accruals. Moreover, Chung et al. (2002) concluded that the increase in the percentage of the institutional investor's equity reduces the ability of the management to practice earnings management to smooth the income in order to reach the target profit. Klein (2002) suggested that the change in the independent status of the auditing committee coincides with the change in the ability of the managers to practice the earnings management. Furthermore, he concluded that an independent auditing committee is more efficient in controlling the disclosure of the financial data because the companies with high number of independent auditors have lower volume of extra ordinary accruals.

Sanjar S. et al. (2012), investigated the effect of ownership structure on earnings management for Tehran Stock Exchange. The researchers divided the firms into two groups according to the type of investors; group 1 included the institutional investors whereas group 2 involved the individual investors. The results show that the firms which have low profits before accruals practice earnings management are more than those firms with high profits before accruals. Also the study suggested that firms with high percentage of institutional investors are involved heavily in practicing earnings management.

Frooq O. and El Jai H., (2012) studied the effect of ownership structure on earnings management in Morocco. The results have showed that the institutional investors play a major role in reducing the earnings management practices because those investors have greater resources to monitor managers within the firms than individual investors. Also their study suggested that the ownership concentration has no significant effect on earnings management. This result seems to contradict with other studies.

Rajgopal, S., (1999) investigated the difference between two contradicting views about institutional owners. On one hand, the institutional owners can be fooled by earnings management practiced by the managers in generating short term profits to satisfy institutional owner's interest. On the other hand, institutional owners are sophisticated investors so they cannot be fooled by earnings management practices. The results supported the view that the institutional owners are sophisticated investors and thus suggested an inverse relation between the institutional owners and earnings management practices.

## 3. Methodology

## *3.1 Data*

This study used econometric analysis utilizing unbalanced panel data regression of all 77<sup>th</sup> Jordanian industrial companies listed at Amman Stock Exchange for the period 2000-2014 resulting in 1089 firm-year observations. The needed data were derived from the ASE.



## 3.2 Study variables

## 3.2.1 Dependent variable: Earnings Management

The dependent variable in the study is the Earnings Management expressed as the discretionary accruals. The discretionary accruals can be calculated as the difference between the total accruals and the non-discretionary accruals.

Jones (1991) calculated the total accruals as the difference between the annual sales change and the change in the accounts receivables to which the gross property is added based on equation (1):

$$CA_{it} = \alpha + \beta_1 (\Delta S_{it} - \Delta A R_{it}) + \beta_2 PPE_{it} + \varepsilon_{it}$$
 (1)

Where  $CA_{it}$  is total accruals for company i within the period t,  $\alpha$  is the linear regression line constant,  $\beta^{FS}$  are the coefficients of the linear regression line,  $\Delta$  is the annual change, S is the annual sales, AR is the accounts receivable, PPE is the gross property that includes property, plants, and equipment's, and  $\varepsilon$  is the random error.

To reduce the effect of the potential heteroscedasticity problem the equation was divide by the previous year total assets of the company. Therefore equation (1) can be rewritten as:

$$\frac{CA_{it}}{TA_{i,t-1}} = \alpha \frac{1}{TA_{i,t-1}} + \beta_1 \left( \frac{\Delta S_{it} - \Delta AR_{it}}{TA_{i,t-1}} \right) + \beta_2 \left( \frac{PPE_{it}}{TA_{i,t-1}} \right) + \epsilon_{it} \dots (2)$$

Where  $TA_{i,t-1}$  is the total asset for company i at time t-1.

To calculate the discretionary accruals equation (2) will be applied for each company of the study sample independently, and then the coefficient of the linear regression estimated by equation (2) is used to estimate the non-discretionary accruals independently for each company. The discretionary accruals will be calculated by subtracting the estimated non-discretionary accruals from the total accruals. This value can be seen as the residuals of equation (2) and thus can be mathematically calculated by equation (3) as follows:

$$DCA_{it} = \frac{CA_{it}}{TA_{i,t-1}} - \hat{\alpha}\left(\frac{1}{TA_{i,t-1}}\right) + \hat{\beta}_{1}\left(\frac{\Delta S_{it} - \Delta AR_{it}}{TA_{i,t-1}}\right) + \hat{\beta}_{2}\left(\frac{PPE_{it}}{TA_{i,t-1}}\right) \dots (3)$$

Where;  $DCA_{lt}$  the discretionary accruals, proxy of the earnings management, for company i at time t,  $\frac{\hat{a}_{l}\hat{b}_{l}}{\hat{b}_{l}\hat{b}_{l}}$  and  $\frac{\hat{a}_{l}\hat{b}_{l}}{\hat{b}_{l}\hat{b}_{l}}$  are the estimations for the linear regression model.



# 3.2.2 Explanatory variables (Ownership structure)

- Equity concentration (EC): is defined as the concentration of the company's shares and will be expressed as the percentage of the major investors of the company (those who own more than 5% of the company's shares). Zeskhauser and Pound (1990) investigated the impact of the major investors on the financing decision of the company. They have concluded that there is no significant effect of the major investors on the capital structure of the company and that there is a significant role for the major investors in the monitoring the management for the benefit of the other investors which can reduce the ability of the management to practice earnings management. Large shareholders have more prominent motivators to monitor management, on the grounds that the expenses connected with monitor management are less than the expected benefits due to their great equity assets in the firm. Ramsey and Blair (1993) propose that increased equity concentration delivers large shareholders with necessary incentives to screen managers.
- Management ownership (MO): can be defined as the percentage of shares owned by the management. Previous studies have shown a significant relation between the Management ownership and earnings management. Warfield et al. (1995) have concluded that there is an inverse relation between the Management ownership and earnings management because as the Management ownership percentage increases the management interest and the individual investors' interest become more and more coincide. This will lead the management to depend more on long term investments and to thus reduce the need for earnings management practices.
- Institutional investor equity (IIE): Institutional investors play a significant role in reducing the agency cost as they monitor the performance of the management to make sure that their interests are maintained when the decisions are taken. Various studies (Jensen (1986), Shleifer and Vishny (1997), and Pound (1988)) concluded that the institutional investors played a major role in monitoring the performance of the managers. Shome and Singh (1995) have concluded that the institutional investors are forced to play a major role in monitoring the performance of the managers due to the responsibility that the institutional investors feel toward the individual investors and also to protect their own investments.

## 3.2.3 Control variables

Depending on previous studies three control variables that have impact on the ability of practicing earning management will be used in this study. Those variables are:

- 1. Firm's size (SIZ): the firm's size will be defined as the logarithm for the total assets. Kim et al., (2003) have concluded that firm's size effect on practicing earnings management differs among the companies. While the small firms are more attracted to practice earnings management to avoid losses disclosure, the large companies are more aggressive in practicing earnings management to maintain constant level of profit or to avoid losses disclosure.
- 2. The financial leverage (*LEV*): the financial leverage will be expressed as the debt ratio that can be calculated as the ratio of the total liabilities to the total assets. The debt ratio measures the ability of the firm to fulfill its financial obligations toward others. As the debt



percentage increases the ability of the firm to fulfill its financial obligations decreases. Defond and Jiambalvo (1994) have concluded that as the firm reaches the situation where it cannot fulfill its financial obligations, the earnings management practices increase to enhance the image of the company. Duke and Hunt (1990) have concluded that there is a direct and significant relation between the debt ratio and earnings management practicing.

3. Profitability: it can be expressed as the Returns on Assets (*ROA*), which can be calculated as the ratio of the net profit before interest, tax, and extra ordinaries to the Total assets. McNichols (2000) concluded that including profitability variable in the multi regression models that determine the determinants of the earnings management will enhance the explanation power of the model.

## 3.3 The model

Based on the foregoing, the ability of the company to practice earnings management can be seen as a function in its equity concentration, management ownership's percentage, firm's size, Profitability, and Institutional investor equity as follows:

$$DCA_{it} = \alpha + \beta_1 EC_{it} + \beta_2 MO_{it} + \beta_2 IIE_{it} + \beta_4 SIZ_{it} + \beta_5 LEV_{it} + \beta_6 ROA_{it} + \epsilon_{it}$$
(4)

Where  $DCA_{tt}$  the discretionary accruals, proxy of the earnings management, for  $t^{th}$  cross-sectional firm on the  $t^{th}$  time period, with i = 1,2,3,...,77, t = 1,2,3,...,15,  $\alpha$  is constant,  $\beta^s$  are unknown parameters to be estimated, EC is the equity concentration, IIE is the institutional investors; MO is the managerial ownership; SIZ is the firm's sizes; LEV is the leverage ratio, ROA is the profitability measure, and  $\varepsilon$  is the error.

# 4. Results

Table 1 shows the results of the unbalanced panel data regression analysis models we used to achieve our objective.

As expected, the results appear in Table 1 that equity concentration (EC) does have an inverse statistically significant impact on the earnings management at a statistically significant level less than 0.1 (Coeff.= -0.093, p-value = 0.098).



Table 1. Results of the unbalanced panel data regression analysis

Variables	Coeff.	t-value	Sig
Constant	1.274	1.045	0.336
EC	-0.093	-1.957*	0.098
MO	-0.117	-2.043*	0.087
IIE	-0.193	-4.014***	0.007
SIZ	-0.082	-2.508**	0.046
LEV	-0.201	1.907	0.105
ROA	0.231	-3.796***	0.009
df Regression	6		
Residua	1083		
Tota	1088		
R-Square	31.032		
Adjusted R2	30.64		
F-value	81.140		
p-value	0.000		
N	1089		

Where; \*\*\*,\*\* and\* indicate significant at 1%, 5% and 10% respectively; EC is the Equity concentration; IIE is the Institutional investor equity; MO is the Management ownership; SIZ is the Firm's size; LEV is the firm's financial leverage; ROA is the firm's Profitability; t test critical value for 1%, 5%, and 10% are 3.7074, 2.4469, and 1.943 respectively.

This result is consistent with the view that the large shareholders have the ability and the desire to monitor managers to protect their investments, managers at publicly traded firms lose their control to large shareholders and equity concentration should cut management's ability to modify accounting earnings and rise the reliability earnings. The result of this study supports the results of (Klein 2002; Kao and Chen 2004; Davidson et al. 2005 and Jaggi et al. 2007).

The results also show that there is an adversely impact at a statistical significance level less than 0.1 for the management ownership (MO) on the earnings management practices (Coeff.= -0.117, p-value = 0.087). This result is consistent with the view that lower managerial ownership has bigger motivations to practice earnings management in order to achieve their personal interests, or to mitigate the behavioral restrictions imposed in accounting-based contracts.

This result is inconsistent with the entrenchment hypothesis, which states that management ownership, instead of tumbling managerial motivation problems, may imbed the incumbent management team, leading to increasing managerial opportunism, as the entrenchment hypothesis suggests a positive association between management ownership and earnings management practices.



As for the institutional investor equity (IIE) results came by expectation, an adversely statistically significant association between IIE and earnings management at significant level less than 0.01(Coeff.= -0.193, p-value = 0.007). This result is consistent with the Efficient Monitoring Hypothesis which suggests that institutional investors are associated with a better monitoring of management activities, dropping the ability of managers to manage earnings. This result supports the results of (Chung et al. 2002; Ebrahim 2007 and Cornett et al. 2008).

Furthermore, the results in Table 1 show that the greater the size of the company, the less the managers are motivated to practice earnings management, this result can be explained by understanding that the large-size companies are usually have more profitability, and this result confirms the inverse relationship between profitability and earnings management shown in Table 1.

#### 5. Conclusion

The aim of this paper is to examine the effect of ownership structure on a firm's ability to practice earnings management. To achieve this goal all 77th Jordanian industrial companies listed at Amman Stock Exchange (ASE) for the period 2000-2014 were selected resulting in 1089 firm-year observations. The empirical results suggest that the earnings management practices of Jordanian industrial companies listed at ASE are influenced by their ownership structure. Precisely, the result shows that equity concentration, management ownership and institutional investor equity associated inversely with the practices of earnings management. Our results are consistent with the Alignment of Interest Hypothesis and the Efficient Monitoring Hypothesis which suggests that large shareholders have less motivation to manipulate earnings, and can reduce the scope of managerial opportunism.

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